

APPENDIX A GENERAL FUND CAPITAL STRATEGY

		2017/2018			2018/2019	2019/2020	2020/2021	2021/2022	2022/2023
Cost Centre	Scheme	Working Budget	Actuals to 30th November 2017	January Revised Budget	January Projection	January Projection	January Projection	January Projection	January Projection
		£	£	£	£	£	£	£	£
	General Fund - Schemes								
	Stevenage Direct Services	2,224,360	1,142,612	2,198,360	1,174,560	1,291,750	706,660	697,730	783,960
	Housing Development	2,777,500	84,978	2,512,230	1,101,330	330,000			
	Finance and Estates	16,171,040	198,280	16,161,040	3,302,810	2,830,720	2,120,220	390,000	90,000
	Corporate Projects, Customer Services & Technology	589,200	150,556	440,200	632,250	300,000	300,000	300,000	300,000
	Housing and Investment	1,679,470	927,926	1,689,470	1,175,500	90,000	5,000		
	Regeneration	921,810	417,033	3,921,810	6,066,010	10,800,000	500,000		
	Communities and Neighbourhoods	236,080	66,409	236,080	92,750	44,000	20,000	40,000	20,000
	Planning and Regulatory	847,500	338,282	847,500	938,200	413,000	318,000	323,000	318,000
	Total Schemes with Growth Added	25,446,960	3,326,077	28,006,690	14,483,410	16,099,470	3,969,880	1,750,730	1,511,960
	General Fund -Resources								
	Capital Receipts	4,043,060		3,898,060	4,417,467	1,865,278	692,178	277,758	171,488
	New Build 1-4-1 Receipts - Additional Funding from HRA for RP Grants	2,765,000		2,499,730	551,330				
	Unpooled Receipts	49,560		49,560					
	Grants	407,000		407,000	300,000				
	S106's	8,540		8,540	25,000				
	LEP			3,000,000	5,200,000	10,300,000			
	RCCO	4,000		4,000	394,000	4,000	4,000	4,000	4,000
	Regeneration Asset Reserve				140,500				
	Capital Reserve (BG916 Revenue Savings)	753,000		723,000	720,000	720,000	720,000	720,000	720,000
	Capital Reserve (BG903 Housing Receipts)	1,299,673		1,299,673	373,313	386,472	386,472	386,472	386,472
	New Homes Bonus	746,997		746,997	395,230	258,000	312,000	362,500	230,000
	Prudential Borrowing Approved	15,370,130		15,370,130	1,966,570	2,565,720	1,855,230		
	Unapproved Borrowing								
	Total Resources (General Fund)	25,446,960		28,006,690	14,483,410	16,099,470	3,969,880	1,750,730	1,511,960

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		£	£	£	£	£	£	£	£
	General Funds Receipts								
	Unallocated B/fwd	(5,835,468)		(5,835,468)	(3,301,423)	(93,556)	(3,426,678)	(2,734,500)	(2,456,742)
	In Year Receipts	(1,364,015)		(1,364,015)	(1,209,600)	(5,198,400)			
	Used in Year	4,043,060		3,898,060	4,417,467	1,865,278	692,178	277,758	171,488
	General Fund Receipts Unallocated C/fwd	(3,156,423)		(3,301,423)	(93,556)	(3,426,678)	(2,734,500)	(2,456,742)	(2,285,254)
	Capital Reserve Resource								
	Unallocated B/fwd	(939,071)		(939,071)	(350,000)	(700,000)	(1,050,000)	(1,400,000)	(1,750,000)
	In Year Resource	(1,463,602)		(1,433,602)	(1,443,313)	(1,456,472)	(1,456,472)	(1,456,472)	(1,456,472)
	Used in Year	2,052,673		2,022,673	1,093,313	1,106,472	1,106,472	1,106,472	1,106,472
	Capital Reserve Unallocated C/fwd	(350,000)		(350,000)	(700,000)	(1,050,000)	(1,400,000)	(1,750,000)	(2,100,000)

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		£	£	£	£	£	£	£	£
	Stevenage Direct Services								
	Parks & Open Spaces								
KC063	Ridlins Park Football Pitch Improvements (S106)	8,540	8,544	8,540					
KC218	Hertford Road Play Area (S106 Funded)				25,000				
KE911	Play Area Improvement Programme	388,880	116,901	388,880	232,700	137,000	243,000	283,500	220,000
KE097	Litter bins	91,000	81,216	91,000	58,000	125,000	73,000	83,000	10,000
KE325	Open Spaces Furniture	8,000		8,000					
KE329	Play Areas Fixed Play	20,000	3,000	20,000					
KE909	Fairlands Valley Park Campshill Bridge	37,040	37,037	37,040					
KE910	Fairlands Valley Park Balancing Pond - Dredging	30,000	27,526	30,000					
	Vehicles, Plant, Equipment								
KE349	Waste Receptacles	30,000	29,999	30,000	30,000	15,000	15,000		
KE391	Vehicle replacement for KE06CYY (Scarab Major)	109,920	109,923	109,920				125,000	
KE392	Vehicle replacement for KE06EYM (LF45)	45,000		45,000					
KE394	Vehicle replacement for AE06VBJ (Reform)	41,000							
KE395	Plant replacement for Shredder (Seko SAMS 500/150)	84,380	84,375	84,380					98,000
KE396	Plant replacement for Site Store (Sitesafe)				8,000				
KE397	Plant replacement for Site Hut (Sitesafe)				11,000				
KE398	Plant replacement for Rotorvator (Dowdswell 70)	12,000		12,000	12,360				14,000
KE401	Vehicle replacement for EF07THK (115T350)	25,000		30,000					
KE402	Vehicle replacement for EJ57DGV (TRANSIT 350)	45,000		45,000					
KE403	Vehicle replacement for LM58JNN (140T460)	25,000		30,000					
KE405	Vehicle replacement for LN58UJU (140T460)	25,000		30,000					
KE408	LK07MPE ECONIC 3233 (DENNIS WILL REPLACE)	164,080	164,077	164,080					
KE412	LN09PDO	151,030	151,031	151,030					
KE413	LN09PLO ECONIC 3233	164,080	164,077	164,080					
KE414	LP08ZYD CONNECT TDCI							15,000	
KE420	Vehicle replacement for LL58ZRK (LF45)	40,000		40,000					
KE421	Vehicle replacement for KC57NNR (Fiesta)				12,000				
KE422	Vehicle replacement for KE07BXY (LF45)	40,000		40,000					
KE423	Vehicle replacement for KE008ACU (Fiesta)				14,000				
KE424	Vehicle replacement for EU57WHH (R324T)	35,000		35,000					
KE425	Vehicle replacement for KE07FBX (324)	38,000		38,000					
TBA	Plant replacement for Chipper (Timberwolf TW150DHB)				15,000				
KE426	Plant replacement for Site Hut (Sitesafe)				11,000				
KE427	Plant replacement for Site Hut (Sitesafe)				11,000				
KE428	Plant replacement for JCB Excavator (8035 ZTS)	45,000		45,000					
KE429	Vehicle replacement for GN60ADU (Scarab minor)	85,000		85,000					99,000
KE430	Vehicle replacement for LK09EEP (1545)	38,000		38,000					

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		£	£	£	£	£	£	£	£
	Stevenage Direct Services								
	Vehicles, Plant, Equipment (continued)								
TBA	Vehicle replacement for LK09EET (1545)				25,000				28,500
KE431	AE05EOW Transit 430 LWB	70,000		70,000					
KE432	EK10BYO TRANSIT 115 350M	45,000		45,000					
KE433	GX61AFO 101	65,000		65,000					75,500
TBA	LK10AVJ R324T				40,000				
KE419	LN09PLU ECONIC 2629	164,910	164,907	164,910	175,000	180,250	185,660	191,230	196,960
KE434	Plant replacement for Side arm Flail (Port Agric Typhoon M580E)	17,500		17,500					
KE435	Plant replacement for Side arm Flail (Port Agric M250)				9,500				
KE436	Applied sweeper green machine	18,000		18,000					21,000
KE437	Applied sweeper green machine	18,000		18,000					21,000
KE453	JCB Refurbishment						165,000		
TBA	N94DRO 955					40,000			
TBA	Vehicle replacement for EY56XEW (Clinical Waste)					25,000			
TBA	Vehicle replacement for F580FUD				35,000				
TBA	Vehicle replacement for F589FUD				35,000				
TBA	Vehicle replacement for LK10CXF (Kubota)								
TBA	Vehicle replacement for LK10CXG (Kubota)				15,000				
TBA	Vehicle replacement for LM58HDX (140T460)					35,000			
TBA	Vehicle replacement for LM58HZT (330)					26,000			
TBA	Vehicle replacement for LN58UJS (RANGER TDCI)					26,000			
TBA	Vehicle replacement for LK08GPJ (324)				30,000				
TBA	Vehicle replacement for LK08GPY (424)				45,000				
TBA	Vehicle replacement for WX08LMO (Neuson Dumper)					20,000			
TBA	Vehicle replacement for Y466GWV (Jones Euro Dumper)					30,000			
TBA	Plant replacement for Chipper (Timberwolf TW150DHB)					15,000			
TBA	EO56LND Ranger 4X4 Turbo Di					20,000			
TBA	LK10FDJ 1545						25,000		
TBA	LM58JWG LF55.220					77,500			
TBA	LK08PVT FAD CF85 410					120,000			
TBA	Vehicle replacement for V544MNM (JCB 2CXU)					40,000			
New	Vehicle replacement for LM61VPC				180,000				
New	Vehicle replacement for LR62YBS					180,000			
New	Vehicle replacement for LN13 DSE					180,000			
New	Vehicle replacement for MX58GYV				80,000				
New	Fork Lift (Gas Operated)				65,000				
	Total Stevenage Direct Services	2,224,360	1,142,612	2,198,360	1,174,560	1,291,750	706,660	697,730	783,960

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KG030 KE328 New	Housing Development								
	Grants To Registered Providers	2,765,000	84,600	2,499,730	551,330				
	Archer Road Neighbourhood Centre 2014 (General Fund)	12,500	378	12,500					
	Building Conversion into New Homes				550,000	330,000			
	Total Housing Development	2,777,500	84,978	2,512,230	1,101,330	330,000			

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		£	£	£	£	£	£	£	£
	Finance & Estates								
KG002	Garages	500,000	181,091	500,000	3,230,810	2,815,720	2,105,220	375,000	75,000
KG025	Garage Site Assembly	180,000	789	180,000					
KE388	Town Square Retail Units Development (no's 3 - 29)	40,000	16,400	40,000					
KR911	Deferred Works Reserve	451,040		441,040					
KR912	Investment Property	15,000,000		15,000,000					
New	IDOX Property Management Software				30,000				
New	Energy Performance surveys and proposed building works				42,000	15,000	15,000	15,000	15,000
	Total Finance & Estates	16,171,040	198,280	16,161,040	3,302,810	2,830,720	2,120,220	390,000	90,000

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	Corporate Projects, Customer Services & Technology								
KS230	Changing Channels Payment Portal	12,280	8,123	12,280					
KS256	Implementation of Uniform Modules	10,600		10,600					
KS251	Harmonising Infrastructure Technology (for shared service)	150,330	75,825	150,330					
KS262	On-Line Housing Application Form				3,250				
KS260	Replacement HR & Payroll System	41,990	9,829	41,990					
	Digital Agenda								
KS268	Infrastructure Investment	175,000	48,012	175,000	125,000	200,000	300,000	300,000	300,000
KS269	New Intranet	80,000		30,000	50,000				
KS270	Online Customer Account (formerly Capita Advantage Digital				100,000				
KS271	Corporate Website - Redesign	99,000			99,000				
KS263	Waste and Recycling System				90,000				
KS272	Electronic SMB Reports System	10,000	8,768	10,000					
KS273	Call Recording				46,000				
KS264	Implementation of Civica Icon Payments (Car Park Season Ticket Online	10,000		10,000					
TBA	New CRM Technology				99,000				
TBA	Future Online Development of Civica Icon Payments				20,000				
TBA	Next Generation Telephony					100,000			
	Total Corporate Projects, Customer Services & Technology	589,200	150,556	440,200	632,250	300,000	300,000	300,000	300,000

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		£	£	£	£	£	£	£	£
	Housing and Investment								
KG024	Asbestos Surveyor for Garages (one year contract)	30,000	11,447	30,000	10,000				
New	Asbestos Surveyor for garages				10,000				
KR135	Demolition of Former Chells Play Centre at Elliot Road	19,500	14,850	19,500					
KC904	Play Centres	43,890	1,846	43,890					
	Play Centres								
New	Pin green play centre - new storage heaters				8,500				
New	Pin green Play centre- replace external lighting				12,000				
New	Pin Green Play centre- replace hall lighting - poor light levels				10,000				
New	Bandley hill Play centre- replace external door sets -				6,000				
	Community Centres								
KE902	Community Centres	269,460	84,618	269,460					
New	St Nicholas Community Centre - Existing single glazed timber and metal windows beyond economic repair - replacement. £25K 2019/20 Building currently under review. Essential health and safety works only					25,000			
New	St Nicholas Community Centre - boiler and hot water installation upgrade - new controls / panel rewiring and fittings. Building currently under review				22,000				
New	St Nicholas Community Centre annex - External decorations.. Building currently under review. Essential health and safety works only					20,000			
New	Bedwell Community Centre- essential external cedar cladding works						5,000		
New	Shephall Community Centre boiler replacement end of serviceable life					45,000			
New	The Oval Community Centre - Replace radiators. Building future use under review.				8,000				
New	Springfield House - Works to external envelope.				15,000				
New	Timebridge - boiler and hot water refurbishment				10,000				
KE908	Symonds Green Community Centre Extension	349,260	321,054	349,260					
KE912	Scarborough Avenue Site - Residential Redevelopment								
	Park Pavilions								
KE907	Park Pavilions	77,000	27,284	77,000					
New	Chells Park Pavilion - decommission shower and provide hot water service to changing rooms				25,000				
New	Shephalbury bowls Pavilion - reroofing				18,000				
New	Ridlins Pavilion - upgrading heating and ventilating equipment				7,500				
New	St Nicholas pavilion electric heating replacement				8,000				
New	Canterbury way Pavilion - demolition				12,000				
KE903	Depots	38,000	7,234	38,000					
New	Cavendish Rd Depot Office Alterations				35,000				
KE904	Cemetery Buildings	15,000	46	15,000					
	Cemetery - Weston road - replace / upgrade electric space heating.				25,000				
	cemetery - Weston road - external joinery decorations				10,000				

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	Housing and Investment								
KE447	The Oval Re-roofing	167,000		167,000	87,500				
KE913	Fairlands Valley Farmhouse - Improvements	55,000	1,233	55,000					
KE314	Town Centre Cross Canopies	15,080	5,914	15,080					
KR900	Council Offices	46,000	4,278	46,000					
KR028	Energy Conservation Schemes	41,730	1,412	41,730					
KR121	Daneshill House Enhancement Works - Atrium & First Floor								
KR122	Daneshill House Enhancement Works - 5th Floor	205,370	193,751	205,370					
KR131	Toilets Upgrade	112,120	91,396	112,120					
KR133	Main Reception Refurbishment	7,360	5,148	7,360					
KR134	Daneshill House Lift Door Control Upgrade Works								
KR139	Swingate House - Reroofing	100,000	96,497	100,000					
KR140	Demolition of Doctors Surgery Shephall Way	17,200	18,150	17,200					
KR901	Markets		217						
KE448	Indoor Market Essential Health & Safety Works	40,000	34,138	50,000	113,000				
KE449	Indoor Market Fire Alarm Replacement	5,000		5,000	50,000				
New	Indoor Market - Fire Alarm replacement				25,000				
KE450	Indoor Market Toilet Refurbishment	25,500	470	25,500					
KR902	Business Technology Centre & Chells Industrial Estate		221						
KR903	Shops		173						
KR907	Parts of Swingate House (Investment, formerly non-operational)								
KR136	Preparation works to units 1,4,5 of the former QD Building ready for letting		3,505		57,500				
KR137	Works to 29 Town Square		81		27,500				
KR138	Town Square Assets (condition survey works)		2,964		113,000				
New	Corporate and commercial buildings condition survey				30,000				
New	Essential health and safety electrical works - Corporate buildings				25,000				
New	Town Centre Toilets - reroofing /temporary remedial works				5,000				
New	Town Chambers -reroofing, guttering and rainwater pipe replacement. Safe roof access				200,000				
New	Town Chambers - essential works to existing windows - reputty, and make secure - Works undertaken same time as re-roofing to share scaffolding				50,000				
New	Town Chambers / Square - external facade Structural repairs. Works undertaken same time as reroofing to share scaffolding				110,000				
New	Town Chambers - Landlords electrical inspection and remedial works				30,000				
	Total Housing and Investment	1,679,470	927,926	1,689,470	1,175,500	90,000	5,000		

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	Regeneration								
KE389	Improvements to 'Forum Square'	250,000	184,812	250,000					
KE384	Town Centre Improvements Phase 2 incl wayfinding signage	171,810	18,147	171,810	166,010				
KE390	Intersection at Park Place and Queensway	250,000	201,987	250,000					
KE438	Public realm improvements to Market Place	250,000	12,088	250,000	150,000				
KE439	Public realm improvements to Town Square				550,000	500,000	500,000		
New	Town Centre Regeneration Programme (LEP Funded)			3,000,000	5,200,000	10,300,000			
	Total Regeneration	921,810	417,033	3,921,810	6,066,010	10,800,000	500,000		

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	Community & Neighbourhoods								
KC900	Arts and Leisure Centre - Improvements	84,000	16,866	84,000					
KC903	Golf Course	5,480	9,091	5,480					
KC901	Stevenage Swimming Centre	72,000	5,964	72,000					
TBA	Fairlands Valley - Aqua Park				7,000	24,000			
TBA	Leisure Stock Condition				40,000			20,000	
KC221	St Nicholas Play Centre Equipment	19,200		19,200					
KC222	Pin Green Play Centre Equipment- Cableway	3,910	3,906	3,910					
KC223	Pin Green Play Centre Equipment - Large Tower Unit	29,730	29,731	29,730					
New	Bandley Hill Play Centre - Treehouse				30,000				
KC219	Fitness Facility Redevelopment	2,000	851	2,000					
KE452	Mobile CCTV Cameras	19,760		19,760					
KE224	CCTV				15,750	20,000	20,000	20,000	20,000
	Total Community & Neighbourhoods	236,080	66,409	236,080	92,750	44,000	20,000	40,000	20,000

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	Planning & Regulatory								
KE119	Off Street Car Parks (Multi Storey Car Parks)	82,740	40,750	82,740	332,500	225,000	225,000	225,000	225,000
KE900	Off Street Car Parks (Surface Car Parks)	56,250		56,250					
New	MCCP's Lighting Improvements				80,000	20,000			
KE201	Hard standings	88,990	14,740	88,990	50,000	50,000	50,000	50,000	50,000
KE100	Residential Parking	83,020	3,956	83,020	70,000	70,000			
KE417	Town Centre Parking Proposals	11,960	13,986	11,960					
KE217	Parking Restrictions	13,190	9,623	13,190	44,700	25,000	25,000	25,000	25,000
KE440	Town Centre Pond Replacement Fountain Pump	6,000		6,000					
KE441	Parking Enforcement - Phased replacement pay & display machines				22,000				
KE442	Parking Enforcement - Burymead Permit Parking Area Implementation				10,000				
KE443	Parking Enforcement - Old Town Permit Parking Area Implementation	1,000		1,000	11,000				
KE444	Corey's Mill Lane - Additional Parking Capacity	24,600	500	24,600					
KE445	Kimbolton Crescent - resurfacing footpaths / parking areas £35000 to be split 61% HRA and 39% GRF	13,650		13,650					
KE446	Neighbourhood Centres - The Glebe- replacement benches	8,000		8,000					
KE224	CCTV (Cameras/Network/Monitoring/Data)	14,190	14,188	14,190					
KE107	Christmas Lights	11,910	11,092	11,910		5,000		5,000	
KG010	House Renovation/Improvement Grants	25,000	3,540	25,000	18,000	18,000	18,000	18,000	18,000
KG011	Disabled Facilities Grants	407,000	225,906	407,000	300,000				
	Total Planning & Regulatory	847,500	338,282	847,500	938,200	413,000	318,000	323,000	318,000